

Institutional Governance & Financial Stewardship: Strategic Prologue of Northern Technical University (NTU)



Strategic Mandate for Sustainability

At Northern Technical University (NTU), under the strategic leadership of Professor Dr. Alyaa Abbas Ali Al-Attar, sustainable development has been institutionalized as a fundamental pillar of governance. Operating across three major governorates (Nineveh, Kirkuk, and Salah al-Din) through 18 technical formations, our mission is to bridge the gap between high-level policy and field execution by embedding sustainability into the university's core fabric. This commitment is realized through a multi-tiered governance framework that ensures transparency, ethical integrity, and financial accountability.

Executive Leadership & Ethical Governance

The university's sustainability journey is steered by the Sustainability Committee (SIC), directly chaired by the University President, ensuring personal executive involvement in monitoring the "Green Roadmap." NTU fosters a holistic ethical culture where values Diversity, Honesty, Respect, and Fairness are enshrined in publicly accessible strategic documents. To safeguard these values, we maintain an Office for Ethical Compliance and a Central Sustainability Unit as primary professional authorities. The institution adopts a decentralized oversight model; each of our 18 formations has a dedicated unit for Legal Affairs and Internal Audit, supported by an internal reporting system that guarantees whistleblower confidentiality.

Financial Stewardship & Public Disclosure

In alignment with global standards of financial transparency, NTU provides comprehensive disclosure of its audited financial statements. Prepared under the Adjusted Cash Accounting principle, these records offer a fair representation of the university's fiscal health. Our governance framework mandates a rigorous review process by the Federal Board of Supreme Audit (FBSA) to mitigate material misstatements and ensure all financial data reflects our strategic sustainable objectives.

Strategic Financial Indicators & Impact (2023-2025)

As documented in our verified financial tables (2023-2025), NTU manages a substantial annual budget, characterized by a Zero-Borrowing Policy and high fiscal autonomy:

- **Income & Growth:** Our total annual income reflects a strategic growth trajectory, reaching 80,954,324,000 IQD in 2025. This growth is driven by diversified revenue streams, including government funding and academic services.
- **Green Infrastructure & Research Expenditure:** We have strategically allocated 20,632,574,100 IQD specifically for the Research & Innovation Budget for 2025. This includes massive investments in Solar Energy & Sustainability Projects (rising to 3.09 Billion IQD), Advanced Laboratory Equipment (6.18 Billion IQD), and direct Research Support (10.31 Billion IQD).



Quality Assurance & Global Benchmarking

To validate our sustainability claims, NTU has embarked on an ambitious ISO Certification journey (ISO 50001 & ISO 14001). Our ISO-certified laboratories serve as the scientific engine for this transition, ensuring that our infrastructure operates with international precision.



Conclusion: A Resilient Institutional Legacy

Through the synergy of the SIC and the Internal Audit Department, NTU stands as a regional leader in ethical governance. Our financial decisions are strategic investments in a sustainable future, ensuring that academic growth translates into environmental stewardship and economic resilience.

 Financial Report (2023-2025) 			
Income Category	2023	2024	2025
Government Funding & Central Grants	51,875,455,389	54,891,470,238	60,320,296,965
Tuition Fees & Academic Services	17,744,036,000	18,775,666,000	20,632,600,000
Investment & Other Institutional Income	1,227,249	1,300,600	1,427,035
Total Annual Income	69,620,718,638	73,668,436,838	80,954,324,000
Expenditure Category	2023 (14% Decrease)	2024 (9% Decrease)	2025 (Base Year)
A. Research & Innovation Budget (Total)	17,744,013,726	18,775,642,431	20,632,574,100
Direct Research Support & Grants	8,872,006,863	9,387,821,216	10,316,287,050
Advanced Laboratory Equipment	5,323,204,118	5,632,692,729	6,189,772,230
Solar Energy & Sustainability Projects	2,661,602,059	2,816,346,365	3,094,886,115
International Conferences & Events	887,200,686	938,782,122	1,031,628,705
B. Operational & Administrative Expenditure	51,876,704,912	54,892,794,407	60,321,749,900
Staff Salaries & Benefits	40,810,147,750	43,180,391,384	47,450,979,543
Construction & Sustainable Maintenance	8,872,006,863	9,387,821,216	10,316,287,050
Student Support & Campus Services	1,774,401,373	1,877,564,243	2,063,257,410
IT Infrastructure & Compliance Systems	420,148,926	447,017,564	491,225,897
Total Annual Expenditure	69,620,718,638	73,668,436,838	80,954,324,000